Ryan Babbage

PROFESSIONAL & VENTURE PROFILE

Founder, commercial strategist and *investor*.

Ryan Babbage is founder and CEO of OceanMerge® and OceanBlocks®. He works with founders, business owners and boards on technology commercialisation, international growth and strategic transactions, with a particular focus on Australia and the Gulf.



Roles and ventures

FOUNDER & CEO	**OceanMerge®** – strategic advisory: commercial readiness, international growth, IP commercialisation, M&A strategy and transaction preparation. Dubai Silicon Oasis, Dubai, UAE (IFZA)
FOUNDER & CEO	**OceanBlocks®** – *Engineering the Future of Clean Energy.* A clean energy and hydrogen developer headquartered in ADGM, Abu Dhabi, building projects and partnerships across the GCC.
CO-FOUNDER & CEO	**MindGo** – undergoing strategic redevelopment. Website coming soon
INVESTOR & STRATEGIST	**Stacked Up** (We Are Stacked Up Pty Ltd, Australia). Website launching November 2026
INVESTOR	Invests personally in early-stage technology companies
FORMER ROLE	Board Director & Strategist, Eastern Innovation Business Centre (EIBC), 2018–2021

Background and focus

EXPERIENCE	21 years in M&A
QUALIFICATION	Master of Business Administration – RMIT University
QUALIFICATION	Master of Blockchain Enabled Business – RMIT University
CERTIFICATE	Harvard Business School Online, Certificate in Sustainable Business Strategy (2022)
FOCUS	Australia and the Gulf. Qatar is a priority GCC market, where OceanMerge is establishing a presence
NEWSLETTER	*The OceanMerge GCC Opportunity*, on LinkedIn

How engagements work

Strategic assessment

A defined review of readiness, market fit, evidence gaps or strategic options.

Growth and commercialisation

A scoped programme on markets, business model, partnerships, IP commercialisation and capital readiness.

Transaction and partnership support

An agreed mandate for preparation, counterpart evaluation and negotiation support, with professional advisers.

Scope first

Advisory engagements are scoped through OceanMerge and documented before work begins.

Enquiries

Businesses: ryanbabbage.ai/for-businesses · Investors and strategic partners: ryanbabbage.ai/for-investors

contact@ryanbabbage.ai

Important notice: This profile summarises Ryan Babbage's background and venture relationships. It is not an investment memorandum, due-diligence report or independent technical assessment. It provides general background information; it is not an offer of securities or a recommendation to invest. Any transaction is subject to the relevant entity's approvals, applicable law and separate documentation. See ryanbabbage.ai/disclaimer.

VENTURES OceanMerge® OceanBlocks® MindGo™ For a Better Life Stacked Up